

RAAH

Research, Analysis and Advisory Hub

EVIDENCE. STRATEGY. IMPACT



RAAH Policy Bootcamp 2026

BUILDING SKILLS, STRATEGY AND CLARITY TO NAVIGATE POLICY SPACES

COHORT 2

ONLINE

WHY THIS BOOTCAMP EXISTS?

Entering the public policy ecosystem requires more than an interest in governance. It demands an understanding of institutions, the ability to analyse complex problems, and the skills to communicate policy ideas effectively. For many aspiring policy professionals, translating academic knowledge and existing experience into practical capabilities and a credible professional profile remains a challenge.

The RAAH Policy Bootcamp addresses this gap through engagement with Secretary-level IAS officers and distinguished diplomats, governance case analysis, a diplomatic crisis simulation, a capstone Policy Advisory Simulation, and practical training in policy writing, portfolio development and professional applications.

By integrating institutional insight, applied learning and strategic professional positioning, the Bootcamp equips participants to engage with policy challenges, develop relevant portfolio outputs and navigate opportunities across public policy, research, and think tanks with greater clarity and purpose.



APPLICATIONS OPEN

17 October 2026

APPLICATION DEADLINE

29 October 2026

PROGRAMME DATES

2 November - 17 November 2026

15 - days Intensive Bootcamp

MODE

Online

COHORT FORMAT

Selective and Mentorship Driven

ABOUT RAAH

RAAH (Research, Analysis and Advisory Hub) is a policy research and advisory platform working to strengthen evidence-informed public decision-making in India.

The organisation works at the intersection of policy research, institutional analysis, governance strategy, and capacity building across complex public systems.

Through research, structured learning, and practitioner engagement, RAAH seeks to translate policy complexity into actionable insight.

*Evidence. Strategy.
Impact*



CORE VERTICALS

POLICY RESEARCH

Structured analysis of public systems, policy design, and implementation challenges across governance and development sectors.

POLICY ADVISORY

Institutional and implementation-oriented policy engagement focused on evidence-informed and operationally viable solutions.

CAPACITY BUILDING

Fellowships, bootcamps, and structured learning initiatives designed to strengthen analytical and professional readiness for policy spaces.



LEARNING ARCHITECTURE

Understanding the Policy Ecosystem

Practitioner-led engagement with *Shri R. Subrahmanyam, IAS (Retd.), former Secretary, Government of India*, examining public policy architecture, institutional decision-making, and policy implementation in India.

Governance Case Studies and Policy Diagnostics

Structured analysis of real-world governance challenges, stakeholder interests, institutional constraints, implementation gaps, and competing policy options shaping public outcomes.

Economic Diplomacy and Strategic Statecraft

A case-based session with *Ambassador Rahul Chhabra, former Secretary (Economic Relations), Ministry of External Affairs*, exploring economic diplomacy, strategic interests, trade-offs, and India's international economic engagement.

Diplomatic Crisis Simulation

An applied diplomatic exercise chaired by *Ambassador Amarendra Khatua*, drawing on his experience as India's Ambassador to Argentina, Uruguay and Paraguay. Teams respond to an evolving international crisis and defend their strategic decisions.

Strategic Applications and Policy Portfolio Development

Practical training in CVs, statements of purpose, cover letters, interviews, and policy writing, enabling participants to strengthen their professional profiles and develop applied policy portfolio components.

Policy Outputs and Professional Opportunities

Opportunities to contribute to an emerging RAAH policy report and submit commentary for consideration by a leading newspaper, alongside access to a curated repository of internships, fellowships, research opportunities, and professional pathways.

Capstone Policy Advisory Simulation

A team-based policy advisory exercise in which participants assess a governance challenge, formulate evidence-informed recommendations, and defend their proposed responses before an evaluation panel of senior civil servants and policy practitioners.



CORE LEARNING

**ENGAGEMENT WITH SECRETARY
LEVEL CIVIL SERVANTS AND
DIPLOMATS**

**PRACTITIONER INSIGHTS INTO
PUBLIC DECISION MAKING**

**DIPLOMATIC CRISIS RESPONSE &
STRATEGIC TRADE-OFFS**

**POLICY ADVISORY EXERCISES &
EXPERT EVALUATION**

**APPLIED WRITING SAMPLES &
POLICY PORTFOLIO**

**CV, STATEMENT OF PURPOSE &
INTERVIEW PREPARATION**

**POLICY REPORT & NEWSPAPER
PUBLICATION**

**CURATED OPPORTUNITY
REPOSITORY ACROSS PUBLIC
POLICY AND DEVELOPMENT
ECOSYSTEM**

DIPLOMATIC CRISIS SIMULATION

The Diplomatic Crisis Simulation immerses participants in an evolving international crisis that demands strategic judgement, diplomatic negotiation and decision-making under uncertainty. Chaired by *Ambassador Amarendra Khatua*, drawing on his experience as India's Ambassador to Argentina, Uruguay and Paraguay, the exercise offers participants an opportunity to engage with the complexities of diplomatic practice through an applied, scenario-based format.

Working in teams assigned distinct diplomatic roles, participants assess competing national interests, interpret emerging developments and evaluate the implications of alternative courses of action. As the crisis unfolds, they must reassess their positions, navigate strategic trade-offs, anticipate the responses of other actors and formulate appropriate diplomatic responses.

Teams subsequently present and defend their decisions before the presiding Ambassador, whose critical questioning examines their strategic reasoning, negotiation choices and assessment of risks. The exercise culminates in a practitioner-led debrief, offering participants insight into the judgement, adaptability and relationship management required to navigate complex international situations.



SIMULATION EXPERIENCE

ROLE BASED DIPLOMACY

Assume defined diplomatic roles and work within distinct strategic priorities and institutional constraints.

NEGOTIATION & STRATEGIC TRADE-OFFS

Explore competing interests, identify potential areas of agreement and assess the implications of alternative courses of action.

PRACTITIONER-LED DEBRIEF

Gain insights into diplomatic judgement, crisis response and the realities of managing international relationships.

CAPSTONE POLICY ADVISORY SIMULATION

The Bootcamp culminates in a capstone Policy Advisory Simulation in which participants work in teams to analyse a contemporary governance challenge and formulate evidence-informed policy recommendations.

Drawing on case-based learning and the institutional perspectives developed throughout the programme, teams assess competing policy options, examine stakeholder interests and implementation constraints, and develop actionable responses to a defined policy problem.

Each team presents and defends its recommendations before an evaluation panel comprising senior civil servants and policy practitioners. The exercise emphasises analytical rigour, strategic judgement, implementation feasibility and the ability to communicate and substantiate policy choices under critical questioning.



SIMULATION FRAMEWORK

**TEAM-BASED GOVERNANCE
EXERCISE**

SURVEY / EVIDENCE COLLECTION

**INSTITUTIONAL PROBLEM
ANALYSIS**

**GOVERNANCE RESEARCH AND
INTERPRETATION**

**RECOMMENDATION &
PRESENTATION**

PRACTITIONER EVALUATION

**CERTIFICATE OF EXCELLENCE
FOR OUTSTANDING TEAMS
SIGNED BY SHRI PARTHA
SARATHI MISHRA, IAS (RETD.)**



MENTORS AND PRACTITIONERS

Learning from Practitioners Who Have Shaped Public Policy at the Highest Levels of Government



Amb. Amarendra Khatua
IFS (Retd.)

Former Secretary, Ministry of External Affairs, Government of India

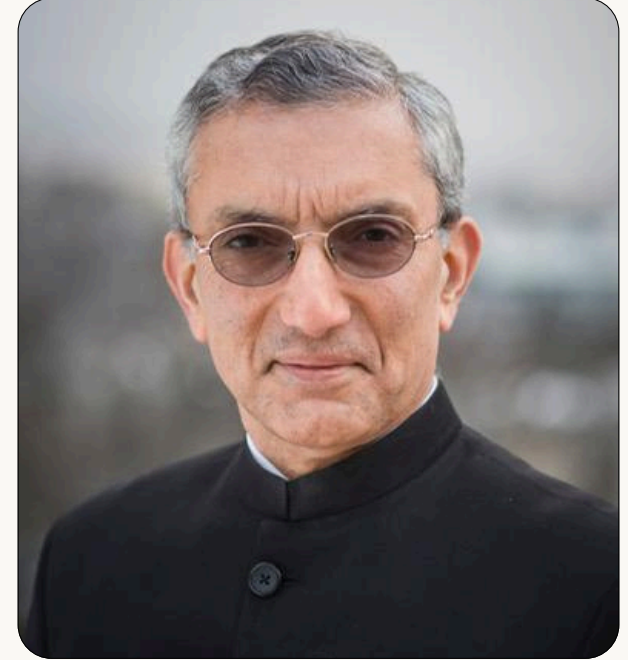


Shri R. Subrahmanyam
IAS (Retd.)

Former Secretary, Department of Higher Education, Government of India

Former Secretary, Department of Social Justice and Empowerment, Government of India

CEO, Centre for Research in Schemes and Policies (CRISP)



Amb. Rahul Chhabra
IFS (Retd.)

Former Secretary (Economic Relations), Ministry of External Affairs, Government of India

MENTORS AND PRACTITIONERS

Learning from Practitioners Who Have Shaped Public Policy at the Highest Levels of Government



Dr. Partha Sarathi Mishra
IAS

*Additional Secretary, Public
Enterprises Department, Government
of Odisha*



Ms. Parneet Kaur
Founder, RAAH

*Formerly with Rajya Sabha
Secretariat*

Ministry of Rural Development

Offices of Members of Parliament

VOICES FROM THE INAUGURAL COHORT

How Fellows Experienced Policy in Practice

“

With all the information you have taught me, I would put your bootcamp as a necessary course in university because I would not have learned this in school or thought of it on my own. RAAH is covering an important gap of education, and I am thankful I get to participate.



Ntshpeng Ntsheroa

Political Science, University of Cape Town, South Africa

“

The Bootcamp was a completely different experience because it wasn't just about learning concepts but actually applying them. Researching, drafting, and presenting our policy advisory report, pushed me to think critically, analyse real-world issues, and work under time constraints. Overall, the simulation made the learning much more interactive and gave me a better understanding of how policy research and decision-making work in practice.



Divyanaka Pandey

Member, International Council of Jurists, London; BA LL.B, Symbiosis Law School, Hyderabad

“

The Bootcamp equipped me with hands-on skills with various policy documents. At present, I am more confident with writing skills, problem analysis, research skills, policy recommendations with feasibility, multi-dimensional thinking. Overall, this two week engagement truly gave us market ready upskilling experience in Public Policy.



Girish M

Executive Course, Public Policy Analysis, London School of Economics and Political Science

“

The RAAH Policy Bootcamp has given me a much clearer understanding of what public policy entails and how it operates in practice. Under the thoughtful guidance of Parneet Ma'am, I gained exposure to key aspects of policy work, including writing policy briefs and concept notes, while engaging directly with senior IAS officers, experiences I will always cherish. I particularly appreciated the structured and systematic delivery of the sessions, as well as the quality of the learning materials provided. The Bootcamp has been an invaluable learning experience, strengthening my understanding of public policy and its practical applications.



Gayathri Devi Jayachandran

B.A. (Honours) Political Science, Lady Shri Ram College for Women, University of Delhi

VOICES FROM THE INAUGURAL COHORT

How Fellows Experienced Policy in Practice

“

I have spent over 15 years working in real estate, construction and urban governance, where implementation, stakeholder management and regulatory coordination are part of my day-to-day work. The Bootcamp helped me connect those experiences with public policy frameworks. The assignments were probably the most valuable part. Writing policy memos, analysing case studies, mapping stakeholders, thinking about incentives and implementation made me realise that identifying a problem is only the first step. The real challenge is designing a solution that is practical, financially feasible and "can actually be implemented" by the government.



Pratik Agarwal

Senior Business Development Manager, Real Estate and Infrastructure Conglomerate

“

Rather than focusing solely on theoretical concepts, the RAAH Policy Bootcamp introduced us to the practical dimensions of policymaking. We learned to develop policy portfolio components and approach policy challenges systematically, from identifying root causes to formulating potential solutions. Coming from a technical background in Electronics and Communication Engineering, I found the Bootcamp particularly valuable in helping me bridge the gap between my engineering education and the field of public policy.



Haritha P H

B. Tech (Honours), Electronics and Communication Engineer

“

The Bootcamp offered valuable insights into how organisations sustain their operations while addressing complex public policy challenges. I started to develop real-time, more professional writing skills, specific to public policy, with a flair of actual ground challenges, understanding the solutions, feasibility and implementation.



Akshita Paul

MBA, University of Delhi

“

Each session integrates diverse perspectives through policy memos, concept notes, policy advisories, and case-based learning, with a strong emphasis on the practical implementation of public policy to strengthen analytical and evidence-based policymaking skills.



Dr. Bhupesh Gill

Assistant Professor, Sociology; PhD, Sociology, Punjab University

WHO SHOULD APPLY

The RAAH Policy Bootcamp welcomes students, graduates, researchers, civil services aspirants, early-career professionals and individuals transitioning into public policy from diverse academic and professional backgrounds, including applicants from India and overseas.

The programme is particularly relevant to individuals exploring pathways into:

- Public policy, governance and policy consulting
- Think tanks and policy research organisations
- Civil services, legislative offices and public institutions
- International affairs, diplomacy and economic diplomacy
- Development institutions and social-sector organisations
- Policy fellowships, research programmes and higher education

No prior professional experience in public policy is required. The Bootcamp is designed to help participants strengthen their analytical capabilities, develop practical skills and build a credible professional profile for opportunities across the policy ecosystem.



PROGRAMME FEATURES

**OPEN TO APPLICANTS ACROSS
DISCIPLINES**

**NO PRIOR POLICY BACKGROUND
REQUIRED**

**FOUNDATIONAL AND APPLIED
POLICY ORIENTATION**

**DOMESTIC AND INTERNATIONAL
PARTICIPATION**

**STRUCTURED FOR BOTH
ACADEMIC AND PROFESSIONAL
PATHWAYS IN POLICY AND
GOVERNANCE**



PROGRAMME OUTCOMES

Through practitioner-led engagement with senior civil servants and distinguished diplomats, governance case studies, applied simulations and professional development, participants will:

- Strengthen their ability to analyse complex governance challenges through institutional, administrative, political and implementation perspectives.
- Gain direct exposure to the insights and experiences of senior civil servants, diplomats and policy practitioners.
- Develop policy reasoning, analytical thinking and evidence-based problem-solving capabilities.
- Strengthen strategic judgement and diplomatic awareness through economic diplomacy and an immersive Diplomatic Crisis Simulation.
- Formulate and defend evidence-informed recommendations through collaborative exercises and the Capstone Policy Advisory Simulation.
- Build practical policy writing and communication skills by translating complex issues into structured analysis, policy recommendations and professional writing samples.
- Strengthen their professional positioning through practical training in CVs, statements of purpose, cover letters, application responses and interviews.
- Explore policy career pathways through curated professional opportunities, with opportunities to contribute to a RAAH policy report and submit commentary to a leading newspaper for editorial consideration.



BOOTCAMP ORIENTATION

PRACTITIONER - LED LEARNING

**GOVERNANCE AND
INSTITUTIONAL ORIENTATION**

APPLIED POLICY ANALYSIS

**MENTORSHIP DRIVEN
DEVELOPMENT**

**COLLABORATIVE COHORT
EXPERIENCE**

**LONG TERM POLICY
ENGAGEMENT**



ADMISSIONS PROCESS

Submit your Application

Applicants must complete and submit the online application through the RAAH Admissions Portal, accessible via the application link provided on this webpage

Application Review

Applications will be reviewed on a rolling basis. Shortlisted applicants will receive a selection communication within seven working days of submitting their application.

Admission Offer and Fee Payment

Selected applicants must complete payment of the programme fee within two working days of receiving their admission offer.

Confirmation of Admission

Admission will be confirmed upon successful verification of the programme fee payment, subject to cohort capacity and completion of registration within the stipulated timeline.

Cohort Commencement

Admitted participants who have completed registration will receive their enrolment details and instructions for accessing the Applicant Portal and joining the RAAH Policy Bootcamp 2026 — Cohort 2.



PROGRAMME INFORMATION

PROGRAMME FEE (INDIA)

Rs 4,999 INR

PROGRAMME FEE (INTERNATIONAL)

\$ 99 USD

MODE OF DELIVERY

Online

SESSION ACCESS

Recordings accessible throughout the programme

APPLICATION DEADLINE

29 OCTOBER 2026



RAAH POLICY BOOTCAMP

COHORT 2

CONTACT

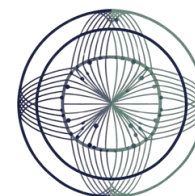
contact@raahpolicy.org

raahpolicy.org

**JOIN THE NEXT GENERATION OF
POLICY PROFESSIONALS**

APPLICATIONS OPEN

Limited Cohort | Online | November 2026



RAAH

Research, Analysis and Advisory Hub